

## Message from the Japan Financial Services Agency

Mr. Hideki Ito, Director-General, Policy & Markets Bureau, Financial Services Agency, August 2022:

"I would like to thank Ms. Waring, CEO of ICGN for her significant contributions since October 2017 as a member of the Financial Services Agency's Council of Experts, which discusses and reviews corporate governance reforms. At this year's Council meeting of Experts, we received opinions from her tackling issues for seeking sustainable corporate growth and increased corporate value over the mid-long term, as well as issues related to dialogue between companies and investors, and she provided valuable suggestions regarding the future direction of corporate governance reforms."